VOTE 13

VOTE 13: e-GOVERNMENT

DEPARTMENT OF e-GOVERNMENT

| To be appropriated by vote in 2025/26 | R 1 541 580 000 |
|---------------------------------------|----------------------------|
| Responsible MEC | MEC for e-Government |
| Administering Department | Department of e-Government |
| Accounting Officer | Head of Department |

1. OVERVIEW

Vision

A smart Gauteng City Region that provides efficient quality services to citizens.

Mission

Modernise government services and foster the implementation of a citizen centric innovation ecosystem that stimulates sustainable economic growth through transformative fourth industrial revolution technologies.

The Outcomes of the department are:

- Modernised provincial Information and Communication Technology (ICT) infrastructure with connectivity
- Provincial services on Digital platform
- Provincial ICT oversight and governance
- ICT industry and skills development stimulation
- ICT solutions advocacy ,communication ,research and development

Core functions and responsibilities

- Provide ICT support to GPG departments (roll out the Gauteng Broadband Network (GBN);
- To develop and maintain all provincial government owned ICT infrastructure;
- To develop and maintain applications, networks and e-services;
- To improve and provide customer driven human resources (HR) services;
- To implement e-Recruitment solution for job seekers; and
- To deploy HR systems in the province.
- Crime fighting using e-security and implementation of an integrated intelligence operations centre

Main services

The main services of the department relate to:

- Providing universal access to broadband (as defined by the national broadband policy) for citizens, business as well as government institutions;
- Building the network infrastructure and information super-highway to encourage the development of advanced workforce with better ICT skills;
- Enhancing economic productivity through ICT infrastructure development in order to lower the cost of doing business and increase connectivity for government and citizens.
- Improving service delivery by providing quality ICT services through e-government; and
- Building capability and improve the quality of service and client experience in the provision of human resource services; these are executed through improving efficiency through the automation of transactional services.
- Enhancing the government's fight Cybersecurity.

e-Government Strategic Plan 2025 to 2030

The main services of the department are delivered by ensuring that the department operationaliSes the e-Government Strategy 2025-2030. In order to achieve this, the department assumed the five strategic pillars of the Strategy as its strategic objectives. This was done to ensure a focused approach Of service delivery to the citizens of the province.

The five strategic pillars of the e-Government Strategy 2020-2025 are:

Pillar 1: Modernised ICT infrastructure and connectivity.

Pillar 2: Digital platform, e-services and applications.

Pillar 3: Provincial ICT oversight and governance.

Pillar 4: ICT solutions advocacy, facilitation and communications.

Pillar 5: ICT industry stimulation and skills development.

National Development Plan

The National Broadband Policy (SA Connect Policy) gives expression to South Africa's vision in the NDP of a "seamless information infrastructure by 2030 that will underpin a dynamic and connected vibrant information society and a knowledge economy that is inclusive, equitable and prosperous " in line with this the Department of e-Government will promote digital inclusion by connecting citizens to a high-speed broadband through the Thusong Centres located in townships across the province, and consequently act as an economic enabler by ensuring that priority townships and economic regeneration zones have access to high-speed broadband.

External activities and events relevant to budget decisions

The policy document used to complete the department's budget is the Provincial Ten Pillar Programme for Transformation, Modernisation and Re-Industrialisation. The department's budget responds to changes in demand for connectivity, which has direct impact on service delivery for the province. Financial resources are redirected to implement government wide solutions that are modern, reliable and secure.

Acts, rules and regulations

- Public Administrative and Management Act 11, 2014
- Treasury Regulations 2005 and Delegations
- Electronic Communications Act, 2005
- Municipal Finance Management Act, 2004
- Prevention and Combating of Corrupt Activities Act, 2004
- Broad-Based Black Economic Empowerment Act, 2003
- Government Employees Pension Law Amendment Act 35, 2003
- The Tender Board Repeal Act, 2002
- Municipality Systems Act, 2000
- Preferential Procurement Policy Framework Act, 2000
- Promotion of Access to Information Act, 2000 (Act 2 of 2000)
- Promotion of Administrative Justice Act, 2000
- Public Finance Management Act, 1999
- Employment Equity Act, 1998
- National Skills development Act, 1998
- Basic Conditions of Employment Act, 1997
- Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997)
- Public Service Laws Amendment Act, 1997
- Borrowing Powers of Provincial Government Act, 1996 (Act 48 of 1996)
- The Constitution of the Republic of South Africa, 1996
- The National Archives Act, 1996
- Development Facilitation Act, 1995
- Labour Relations Act, 1995
- Occupational Health and Safety Act, 1995
- Public Service Act, 1994 Regulations and Delegations
- Division of Revenue Act.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2024/25)

The Gauteng Department of e-Government (e-Gov) continues to support the delivery of programmes and services in the province through ICT investments. The department is tasked with maintaining and improving ICT service delivery, generate savings and implement government-wide solutions that are modern, reliable and secure. It is required to provide ICT infrastructure and applications to modernise the delivery of government services to citizens, businesses, and employees of the province.

The tripartite agreement involving SITA, e-Gov, and the Joint Venture (JV) enhances e-Gov's ability to directly influence and manage the delivery of sites in collaboration with JV and SITA. The direct involvement of these entities in the implementation process allows for a more efficient and rapid resolution of issues. The Gauteng Provincial Network has delivered fifty-five Wi-Fi hotspot in the twenty-six priority townships, forty-eight Wide Area Network sites were connected, thirty-five Local Area Networks sites were connected and twenty Voice over internet protocol sites were completed year to date. The GPN targets were not achieved due to the following reasons: some sites did not pass the ATP testing and follow-up testing will be done once the challenges are resolved. There has been limited access to site builds in schools and health sites as the process of site build cannot be done during school hours or in hospitals while there are patients in the wards or ICU. The department is mitigating this issue through working after hours.

The department continues to maintain and enhance e-services offerings on the digital platform. During the period under review, nineteen e-services were developed, and eighteen e-services were tested to ensure the stability of the systems under the expected user and transaction load within a live environment. The demand for data analytics projects has exceeded expectations as nine data analytics were achieved against the annual target of 8 to make information available for analysis and enhance decision making.

Cybersecurity and disaster recovery policies were reviewed. The antivirus standard was approved in Q3. In October 2022 Research and Development (R&D) was added to the mandate of the department to ensure that the province creates an enabling framework for the advancement of ICT R&D and innovation that would ensure more effective implementation and realisation of the identified key priorities of the province. In the period under review, five primary research and four desktop research studies were conducted, which have enabled the department to collect information on the experience of users utilising the services offered and make decisions on improvements in business processes.

The department has conducted twelve awareness campaigns on various digital services for members of the public, using various platforms including social media. These awareness campaigns provided an opportunity for the department to showcase e-services due growing public interest in government services. five community and stakeholder liaison visits were undertaken during the period under review, these visits took place in the Tshwane, Westrand and Ekurhuleni areas and through these visits we have interacted with the community on the back-to-school campaign.

The (closed circuit television) CCTV camera deployment project commenced during the 2023/24 financial year, the Provincial placement of CCTV cameras covers all ward entrances and hotspots as identified by the SAPS in Gauteng. During the period under review, 193 cameras were deployed covering the following corridors: (Jeppe's town, Booysens, Alexandra, Eldorado, Lenasia, Protea, Laanglagte and Diepsloot) Northern Corridor (Soshanguve, Mabopane and Ekangala), Western Corridor (Westonaria, Carletonville, Bekkersdal and Muldersdrift) and the Eastern Corridor (Tembisa and Hospital view). In addition, the partnership with Vumacam provides the GPG with access to 6 399 cameras covering several crime hotspot areas, an additional 399 over the planned 6000.

The Gauteng Department of e-Government, Research and Development has distributed 2000 e-Panic Buttons to the citizens of Gauteng as part of the new e-Policing initiative of the province. In addition, there has been a concerted campaign to create awareness relating to the e-panic button application across the five corridors. Through the various e-panic button activations, the department has interacted with 1 258 citizens. During period under review there has been a total of 99, 636 downloads of the e-panic button application. This intervention enables citizens in our townships, informal settlements and hostels to have faster response times from law enforcement agents for those in distress. Year to date there have been 4 804 completed security callouts. In terms of medical callouts year to date, 28 826 callouts were attended to.

The department has conducted three advocacy workshops year to date in GPG departments and entities on various ESS modules namely, Allowance claims, Leave application, e-leave management, IRP5 and e-PMDS modules. The e-PMDS functionality has also been rolled out to include senior management service which was previously utilising a manual process. Thus far the ESS module has been rolled out to 4 GPG Departments and entities to optimise HRS related services in GPG. Training has been provided to five departments and entities year to date to ensure officials are empowered to utilise the technology.

A total of 12 339 people benefitted from ICT skills development programmes year to date against a target of 12 000. These development initiatives were achieved across five corridors of the province. The programmes cover 4IR Advocacy and Awareness, basic coding, business soft skills and programming languages.

The department has continued to collaborate with the University of Johannesburg and Tshwane North TVET College, Ekurhuleni TVET College, Sedibeng TVET College, Southwest Gauteng TVET College, Western College and online cohort to support the ICT based SMMEs to enhance competency compliance and efficiency. This partnership delivers a Small Business Enrichment Programme to qualifying small businesses that have registered. A total of 195 participants have been supported thus far in the period under review.

Entrepreneurs are empowered to fully participate in the economy through skills attained during the programme to manage and sustain their businesses. The programme aims to provide the SMMEs with the knowledge and skills to formulate business ideas, to develop a business canvas model and implement and create viable business ventures that would enable especially previously disadvantaged entrepreneurs to become active participants in the economy

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2025/26)

The 2025/26 financial year will usher in the first year of THE implementation of the Medium-Term Development Plan for 2025 to 2030, this plan will focus on three main priorities which are Inclusive economic growth and job creation, Improved living conditions and enhanced health and wellbeing resulting in a capable ,ethical and developmental state. These priorities will be supported through the departments strategic pillars outlined in the 7th Administration Strategic plan. The department has adopted the 4th Industrial Revolution (4IR) strategy to ensure that Gauteng is at the forefront of South Africa's effort to be the continent's hub of innovation and digital transformation. This initiative has allowed the department to keep pace with ever evolving developments in Information and Communications Technology (ICT) and to fast-track the modernisation and digitisation of government services which is the key priority mandate of the department. In an environment where cybercrimes are in the increase, the Department developed a plan to push back against cybercrime as well as to protect government information and assets.

OUTCOME: MODERNISED ICT INFRASTRUCTURE AND CONNECTIVITY

Output: Gauteng Broadband Network (WAN), Local Area Network (LAN) and Voice Infrastructure

The Department will continue Investment in the rollout of the Gauteng Broadband Network (GBN) phase three which provides much-needed access to internet and government services by citizens. The Gauteng Broadband Network programme is critical in delivering core infrastructure and capabilities that will enable the province to realise its objective of becoming a Smart Global City region through connected Government. The department will continue to ensure provision of connectivity to Schools, Libraries, and Healthcare centres whilst prioritising Townships, Informal Settlements, and Hostels (TISH).

Therefore, e-Government will dedicate most of its resources through the provision of the network, with a new focus of expanding its footprint covering more TISH areas to further accelerate development in economically and socially disadvantaged communities in Gauteng. This will bring about financial growth opportunities across the five corridors through the efficiencies that dedicated connectivity can provide. The department will maintain existing connectivity to GPG by rolling out phase three of the Gauteng Broadband Network (GBN) in partnership with State Information Technology Agency (SITA). A total of 160 sites will be provided with Wide Area Network (WAN), and to continue the reduction of telephony costs for GPG departments and entities, the department will enable 100 Voice over Internet Protocol (VoIP) sites on the network. In addition, the department will rollout Local Area Network (LAN) connectivity to 120 sites whilst 150 Wi-fi hotspots will be provided in identified areas to ensure wireless high-speed internet access.

Output: ICT Security

To ensure the confidentiality and integrity of Gauteng Provincial Government ICT infrastructure, the department has developed the provincial Cybersecurity Strategy. The implementation of strategy will ensure that GPG data is protected and secured. The Security Operations Centre as well as various cybersecurity tools will be implemented and will ensure proactive management and security incident and events monitoring daily.

OUTCOME: DIGITAL PLATFORM, E-SERVICES AND APPLICATIONS

Output: Applications Development support and testing

The department will continue to support and advocate the development of innovative application solutions to bring government services to the public. The digital platform provides a single window for citizens to access government services and provides a common environment shared by multiple e-Government services to save citizen costs, time, and travel. The department will continue to maintain, enhance and expand the e-services offerings on the Gauteng Digital Platform.

Therefore, fifteen e-services will be developed or enhanced or upgraded and published together with required applications on the GPG Common Platform. The department will continue pushing back crime using technological solutions through an integrated intelligence operations centre and e-Security. The department will ensure that testing and certification of applications and ICT solutions are done on behalf of the province, and twenty e-services will be tested in this regard during the 2025/26 financial year.

The department will facilitate the integration of applications and e-services where necessary and develop standards and architectures to guide client departments and entities on how to implement applications. The department will execute eight data analytics Projects to ensure GPG data is used⁵⁶to enhance decision making and improve service delivery and publish ten open datasets to ensure the promotion and access of information. The department will continue with digitalization of arguingial continues by providing a paperlace suptamer continue.

Output: Common platform, applications and e-services to citizens, business, employees, visitors, and government

The department will continue to deliver a consolidated service delivery and access channel capability through the GPG common platform so that GPG can deliver ICT-enabled services for citizens, business, and government. To optimise Human Resources Services in GPG, the department will continue to roll out ESS modules; conduct ESS advocacy workshops and ESS training to ten entities to optimise HRS related services in GPG to ensure awareness and information sharing as well as to engage with clients utilising the services provided.

Output: Crime fighting

The department has been mandated to fight crime using information communication technology. In this financial year alone, 193 CCTV cameras have been installed on major roads, business centers, and in hotspot areas with high crime potential in Gauteng, with priority given to TISH areas for the period under review and a further 300 being planned for the next financial year. The department has rolled the e-Panic button to the citizenry as part of using information communication technology to fight crime with, 99 636 e-Panic buttons being downloaded to date. The department will also explore ICT innovations that enhance smart technology solutions to address the safety, security, and health needs of Gauteng citizens.

OUTCOME: PROVINCIAL ICT OVERSIGHT GOVERNANCE AND MANAGEMENT

Output: ICT Function Monitoring, Measurement and Reporting

The department has established the necessary ICT governance structures and policy frameworks to ensure that all ICT processes in the province are ethically sound to drive and enable ICT infrastructure and e-services in the province. The province-wide 4IR Strategy was developed and approved to ensure good governance and oversight. In responding to the demands, the department will continue to take the lead in the implementation of the Gauteng Fourth Industrial Revolution Strategy to unlock economic opportunities particularly for Women, Youth and People with disabilities and to allow the province to support SMMEs more effectively which will contribute to Township Economy Revitalisation (TER).

The department will develop and review three provincial ICT standards and two provincial life cycle road maps and three ICT policies in the coming financial year. The department will continue to facilitate and coordinate contracts, business agreements and the review of thirteen service level agreements for transversal applications. There has been a lack of transparency at a provincial level of the holistic ICT environment in respect of expenditure, resources, technology platforms, applications, services as well as vendor and supplier contracts. To remedy this, the department will implement a continuous ICT monitoring, measurement, and reporting system across GPG departments to identify and react to issues that impact on the overall cost-efficiency of ICT usage in parts of or across GPG.

OUTCOME: ICT SOLUTIONS ADVOCACY, FACILITATION AND COMMUNICATION

Output: Promote the use of government e-services by citizens, businesses, visitors, and government entities

The Gauteng Department of e-Government has been mandated to ensure ICT innovations through Research and Development which lead to development of smart technology solutions to address the safety, security, and health needs of the citizens of the province. Research and Development (R&D) is a critical element in building an institutional capacity to direct development in the province, for us to build a smart province we must embrace and invest in new technologies and capabilities. The department aims to strengthen research and development by developing a policy that will broaden and guide the management and development of research, and innovation.

The uptake, relevancy, efficacy and usage of e-services and applications in the Gauteng Digital Platform; is important to allow citizens to access government. The department will therefore actively advocate for the availability and convenience use of e-services through campaigns to beneficiaries or Gauteng communities. The department will continue to manage advocacy of the digital platform. GPG departments will need to continuously communicate with their target beneficiaries or communities about the GPG Digital platform and e-services. The department will conduct seventeen awareness campaigns on digital services to promote the awareness and the use of e-services. Furthermore, eight primary research studies will be conducted for purposes of accumulating information on the relevance of services offered and to determine areas of improvement in service delivery. In addition, five community and stakeholder liaison visits will be undertaken in various areas across the corridors.

OUTCOME: ICT INDUSTRY AND SKILLS DEVELOPMENT STIMULATED

Output: ICT capacity and skills development

The Department will implement the Gauteng ICT Skills Development Strategy to provide training to the youth and government employees in collaboration with ICT partners and Higher Education Institutions. The Gauteng Centre of Excellence continues to build young citizens of Gauteng into leaders of digital innovation through ICT skills development, technical training for SMME's and partnerships. This initiative will ensure that staff is fully capable of utilizing existing technology more efficiently and effectively to provide government services to Gauteng citizens. Therefore, a total of 7700 GPG staff will be trained online and bursaries will also be made available to seventy beneficiaries to ensure that experienced people are re-skilled to balance demand and supply within the provincial digital ecosystem. A total of 12 000 youths including those in TISH areas will benefit from the ICT skills development programme (Action Lab Programme) and 200 Township-based ICT entrepreneurs will be supported. Towards development of ICT skills and capacity the department is supporting ICT entrepreneurs from previously disadvantaged communities, for the period under review, 200 small business have been supported so far.

4. **REPRIORITISATION**

A large part of the Department's allocation on expenditure estimates is committed contractually. The department managed its baseline reprioritisation to make funds available for the additional budget cuts as expressed in the 2025 MTEF allocation letter

5. PROCUREMENT

The department is required by law to process most of its procurement through the SITA, given the nature of the goods and services relating to the department's core business. The major planned procurement over the 2025 MTEF entail the implementation of crime fighting initiatives ushered by the new provincial administration. These initiatives include the installation of CCTV cameras in townships, informal settlements and hostel areas within Gauteng, the expansion of Wi-Fi Hotspots in all townships and the rollout of e-Panic buttons.

6. RECEIPTS AND FINANCING

6.1 Summary of receipts

TABLE 13.1: SUMMARY OF RECEIPTS: E-GOVERNMENT

| | Outcome | | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimate | s |
|-----------------|-----------|-----------|-----------|-----------------------|------------------------|------------------|-----------|-------------------|-----------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Equitable share | 1 538 942 | 1 735 961 | 1 754 202 | 1 677 914 | 1 830 723 | 1 830 723 | 1 541 580 | 1 590 304 | 1 633 175 |
| Total receipts | 1 538 942 | 1 735 961 | 1 754 202 | 1 677 914 | 1 830 723 | 1 830 723 | 1 541 580 | 1 590 304 | 1 633 175 |

The equitable share allocation is the department's source of funding. The department's equitable share allocation increased from R1.5 billion in 2021/22 to R1.7 billion in 2023/24 as part of the centralisation of specified ICT budgets from GPG departments within E-Government Department. Over the 2025 MTEF the department's equitable share decreases from R1.67 billion in 2024/25 to R1.54 billion in the 2025/26 financial year; R1.59 billion in 2026/27 and R1.63 billion in 2027/28. The decrease in the department's equitable share is an expression of budget cuts implemented over the 2025 MTEF.

The funding over the 2025 MTEF amounts to an annual average of R1.58billion and is dedicated to the implementation of the following critical components of the GPG Digital Ecosystem:

- Modernisation of the provincial ICT infrastructure and provision of connectivity.
- Provision of a digital platform, e-services and applications.
- Provision of provincial ICT oversight and governance.
- Facilitation of ICT solutions advocacy, facilitation and communication.
- Facilitation of ICT industry stimulation and ICT skills development.

6.2 Departmental receipts

TABLE 13.2: SUMMARY OF DEPARTMENTAL RECEIPTS: E-GOVERNMENT

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | lium-term estimate | S |
|--|---------|---------|---------|-----------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Sales of goods and services other than capital assets | 488 | 497 | 501 | 784 | 784 | 502 | 819 | 857 | 896 |
| Interest, dividends and rent on land | 4 | 3 | 1 | 17 | 17 | 17 | 18 | 19 | 20 |
| Sales of capital assets | | | | | | 81 | | | |
| Transactions in financial assets and liabilities | 251 | 510 | 349 | 64 | 64 | 686 | 67 | 70 | 73 |
| Total departmental receipts | 743 | 1 037 | 927 | 865 | 865 | 1 286 | 904 | 946 | 989 |

Departmental receipts arise from gym subscriptions; parking fees; recovery of employee debt and commission earned on third-party payments for insurance premiums paid on behalf of the department's employees. Over the 2025 MTEF, the department estimates of revenue collection increases from R904 000 in 2025/265, to R989 000 in 2027/28. The increase is under the standard sources of departmental receipts.

7. PAYMENT SUMMARY

7.1 Key assumptions

The 2025 MTEF budget is guided and informed by the GGT2030 and MTDP 2025-2029 priorities and interventions, e-Government Strategic Plan, Annual Performance Plan and TMR objectives. The inflation rates projected by the National Treasury also guided the budget formulation. The inflation rates are at 4.5 per cent in 2025/26, 4.5 per cent in 2026/27, and 4.5 per cent in 2027/28.

7.2 Programme summary

TABLE 13.3: SUMMARY OF PAYMENTS AND ESTIMATES BY DEPARTMENT: E-GOVERNMENT

| | Outcome | | | | Adjusted appropriation | Revised estimate | Med | lium-term estimate | S |
|---|-----------|-----------|-----------|-----------|------------------------|------------------|-----------|--------------------|-----------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| 1. Administration | 227 045 | 279 635 | 281 127 | 255 509 | 306 144 | 306 144 | 278 192 | 292 231 | 314 411 |
| 2. Information Communication Technology(ICT) Shared Services | 1 042 900 | 1 183 138 | 1 324 991 | 1 283 504 | 1 385 678 | 1 385 537 | 1 125 236 | 1 153 149 | 1 167 318 |
| 3. Human Resource Services | 123 661 | 127 062 | 140 072 | 138 901 | 138 901 | 139 042 | 138 152 | 144 924 | 151 446 |
| Total payments and estimates | 1 393 606 | 1 589 835 | 1 746 190 | 1 677 914 | 1 830 723 | 1 830 723 | 1 541 580 | 1 590 304 | 1 633 175 |

7.3 Summary of economic classification

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimate | s |
|--------------------------------------|-----------|-----------|-----------|-----------------------|------------------------|------------------|-----------|-------------------|-----------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Current payments | 1 224 151 | 1 408 459 | 1 668 350 | 1 657 978 | 1 776 200 | 1 704 742 | 1 527 572 | 1 573 769 | 1 616 764 |
| Compensation of employees | 446 482 | 464 714 | 478 708 | 544 688 | 520 558 | 520 558 | 498 788 | 522 653 | 555 199 |
| Goods and services | 777 669 | 943 745 | 1 189 642 | 1 113 290 | 1 255 642 | 1 184 184 | 1 028 784 | 1 051 116 | 1 061 565 |
| Interest and rent on land | | | | | | | | | |
| Transfers and subsidies to: | 25 339 | 26 404 | 24 513 | 19 936 | 3 218 | 3 218 | 10 556 | 11 340 | 10 983 |
| Departmental agencies and accounts | | | | | | | | | |
| Higher education institutions | 22 800 | 22 800 | 22 800 | 19 152 | | | 9 514 | 10 251 | 9 846 |
| Households | 2 539 | 3 604 | 1 713 | 784 | 3 218 | 3 218 | 1 042 | 1 089 | 1 137 |
| Payments for capital assets | 144 116 | 154 700 | 53 107 | | 51 305 | 122 763 | 3 452 | 5 195 | 5 428 |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 74 696 | 153 745 | 53 107 | | 26 748 | 95 124 | 3 452 | 5 195 | 5 428 |
| Software and other intangible assets | 69 420 | 955 | | | 24 557 | 27 639 | | | |
| Payments for financial assets | | 272 | 220 | | | | | | |
| Total economic classification | 1 393 606 | 1 589 835 | 1 746 190 | 1 677 914 | 1 830 723 | 1 830 723 | 1 541 580 | 1 590 304 | 1 633 175 |

Actual expenditure increased from R1.39 billion in 2021/22 to R1.74 billion in 2023/24. The increase in expenditure for the 2023/24 financial year is attributable to the expenditure outlays for the centralised ICT items, namely, Gauteng Provincial Network and the Government Private Cloud Services.

The 2025 MTEF, the expenditure estimates decrease from R1.68 billion in 2024/25 to R1.54 billion in 2025/26; the estimates amount to R1,59 billion in 2026/27 and R1,63 billion in 2027/28 due to the equitable share cuts shown in the Table below:

Equitable Share Cuts

| Description | 2024/25 | 2025/26 | 2026/27 | 2027/28 |
|-------------|---------|---------|---------|---------|
| Description | R'000 | R'000 | R'000 | R'000 |
| 2024 MTEF | 62 286 | 61 884 | 61 884 | - |
| 2025 MTEF | - | 69 659 | 104 669 | 93 538 |
| TOTAL | 62 286 | 131 543 | 166 553 | 93 538 |

- The share of the ICT Shared Services Programme amounts to 72 per cent on average over the 2025 MTEF of the total department's budget after the implementation of the centralisation of specified ICT budget items within the E-Government Department. The Department's budget allocation is dedicated to modernising HR business processes within GPG and to enable the department to deliver digitisation and automation of services to the Province, the rollout of GBN-related solutions and the maintenance and upgrade of existing GBN assets, and the implementation of the GPG Digital Ecosystem and other items relating to ICT projects. The key components of the GPG Digital Ecosystem comprise the following:
- Modernised ICT infrastructure and connectivity (i.e., the Fully Managed Data Centre, Disaster Recovery, Delivery Channels, Devices, Cybersecurity, Security Operations Centre, Wide Area Network, Local Area Network, Voice-over-IP).
- A digital platform, E-services and Applications (Utilisation Awareness and Advocacy Enterprise Architecture, Data Management, Authentication, Content Management, Integration, Business Processes, GPG Departmental Back-end Systems; HR Capacity, QA & DAV Centre Testing, Maintenance, Development & Expansion, etc.).
- Provincial ICT oversight and governance (development of ICT standards and lifecycle roadmaps; establishing a data and AI ethics forum within GCR; implementation of the E-Waste strategy).
- ICT solutions advocacy, facilitation and communications (modernised workplaces through implementation of collaboration tools; campaign management; multi-media streaming of applications and solutions; customer satisfaction index and feedback loop and open data availability on the digital platform).
- ICT industry stimulation and skills development (business support and coaching for township enterprises; digital action lab for young entrepreneurs; SMME digital database, catalogue of digital business opportunities and SMME clearing house and Tshepo 1 Million; online learning initiatives for GPG staff and citizens; expansion of the Centre of Excellence with partners for 4IR; development of high-level ICT skills in GPG through providing internal ICT bursaries and facilitating ICT bursaries for GPG through the GCRA).

With the change in the provincial administration, elevated priorities were announced, and the department's operational and business priorities were re-oriented to give effect to this announcement. Over the 2025 MTEF, the funding for elevated priorities is shown in the Table below:

| Project description | 2025/26 | 2026/27 | 2027/28 |
|---|---------|---------|---------|
| | R'000 | R'000 | R'000 |
| Expansion of Wi-Fi Hotspots in all Townships (based on 300 sites projected) | 11 600 | 12 122 | 12 122 |
| Installation of CCTV Cameras in TISH areas within Gauteng | 25 000 | 21 350 | 16 350 |
| TOTAL | 36 600 | 33 472 | 28 472 |

The expenditure estimates for compensation of employees increase from R498,7 million in 2025/26 to R555,2 million in 2027/28 due to the implementation of the 2025/26 salary adjustments across government and the inflation projections over the 2025 MTEF. In addition, provision has been made for the establishment of the Executive Authority's office for the Department of e-Government amounting to R2.9 million, R3.0 million and R3.2 million respectively over the 2025 MTEF.

The expenditure estimates for the compensation of employees were guided by the following assumptions, as provided by Gauteng Provincial Treasury: Inflation projections for Compensation of Employees (CoE)

The expenditure estimates for the compensation of employees over the 2025 MTEF are based on inflation rate plus 1 per cent, which are:

- 2025/26 = 5.5% (i.e., 4.5% + 1%)
- 2026/27 = 5.5% (i.e., 4.5% + 1%)
- 2027/28 = 5.5% (i.e., 4.5% + 1%)

Expenditure estimates on goods and services average R1.04 billion annually over the 2025 MTEF, decreasing from a revised estimate of R1.1 billion in 2024/25. These expenditure estimates provide for maintenance of the GBN infrastructure and services; maintenance and support services for the provincial government's ICT infrastructure; the fully managed data centre and SITA services. The main cost drivers for the Department's expenditure estimates arise from the GPG's operationalisation of the resolution by the Gauteng Provincial Executive Council to centralise funds for common ICT. The Gauteng Department of e-Government and provincial departments have worked towards centralising funds for specific functions, that is, WAN/ LAN Connectivity and Data Centre services, within the Gauteng Department of e-Government during 2022 MTEF budget in March 2022.

Provision is also made for departmental operational costs such as utilities; building maintenance; property payments and other administrative costs including operating lease payments for the **d**epartment's vehicle fleet; labour saving devices; bursaries; skills development and payments for audit services

Transfers and subsidies in the **d**epartment include annual provisions for collaborative initiatives with appointed institutions of higher learning and transfers to households to cater for the payments of injury-on-duty claims and leave gratuities.

Provision was made under capital payments for the refreshing of tools of trade over the 2025 MTEF amounting to an average annual estimate **of** R4.7 million.

7.4 Infrastructure payments

N/A

7.4.1 Departmental infrastructure payments

N/A

7.5 Transfers

7.5.1 Transfers to public entities

N/A

7.5.2 Transfers to other entities

TABLE 13.5: SUMMARY OF DEPARTMENTAL TRANSFERS TO OTHER ENTITIES

| | Outcome | | | Main appropriation | Adjusted appropriation | Revised estimate | Mec | lium-term estimate | S |
|---------------------------------------|---------|---------|---------|-----------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Departmental Agencies and Accounts | 22 800 | 22 800 | 22 800 | 19 152 | | | 9 514 | 10 251 | 9 846 |
| Total departmental transfers | 22 800 | 22 800 | 22 800 | 19 152 | | | 9 514 | 10 251 | 9 846 |

The department makes annual provisions to fund prospective collaborative initiatives with Institutions of Higher Learning, an average of R9.8 million over the MTEF period is allocated in this regard.

8. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

To provide executive leadership, oversight, accountability and corporate support services

Programme objectives

To efficiently manage the Department of e-Government through executive steer and accountability, and the execution of corporate support services supported by effective reporting, risk management and compliance practices.

TABLE 13.6: SUMMARY OF PAYMENTS AND ESTIMATES BY PROGRAMME: ADMINISTRATION

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimate | 'S |
|------------------------------|---------|---------|---------|-----------------------|------------------------|------------------|---------|-------------------|---------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| 1. Office Of The HoD | 10 390 | 11 791 | 13 235 | 12 009 | 12 019 | 12 730 | 9 852 | 10 760 | 11 244 |
| 2. Risk Management | 4 418 | 4 499 | 6 100 | 6 338 | 5 372 | 5 372 | 3 377 | 3 613 | 3 776 |
| 3. Office Of The CFO | 67 898 | 68 166 | 85 542 | 60 228 | 87 980 | 87 980 | 70 570 | 76 052 | 79 475 |
| 4. Corporate Services | 144 339 | 195 179 | 176 250 | 176 934 | 197 754 | 197 031 | 183 859 | 191 320 | 208 958 |
| 5. Office Of The MEC | | | | | 3 019 | 3 031 | 10 534 | 10 486 | 10 958 |
| Total payments and estimates | 227 045 | 279 635 | 281 127 | 255 509 | 306 144 | 306 144 | 278 192 | 292 231 | 314 411 |

TABLE 13.7: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | lium-term estimate | S |
|---------------------------------------|---------|---------|---------|-----------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Current payments | 210 517 | 274 087 | 277 061 | 255 325 | 292 330 | 292 330 | 274 323 | 286 600 | 308 527 |
| Compensation of employees | 150 119 | 161 344 | 167 662 | 187 084 | 189 487 | 189 487 | 181 642 | 188 764 | 206 284 |
| Goods and services | 60 398 | 112 743 | 109 399 | 68 241 | 102 843 | 102 843 | 92 681 | 97 836 | 102 243 |
| Interest and rent on land | | | | | | | | | |
| Transfers and subsidies to: | 944 | 632 | 557 | 184 | 1 085 | 1 085 | 417 | 436 | 456 |
| Departmental agencies and accounts | | | | | | | | | |
| Households | 944 | 632 | 557 | 184 | 1 085 | 1 085 | 417 | 436 | 456 |
| Payments for capital assets | 15 584 | 4 679 | 3 289 | | 12 729 | 12 729 | 3 452 | 5 195 | 5 428 |
| Machinery and equipment | 15 293 | 4 679 | 3 289 | | 12 729 | 12 729 | 3 452 | 5 195 | 5 428 |
| Software and other intangible assets | 291 | | | | | | | | |
| Payments for financial assets | | 237 | 220 | | | | | | |
| Total economic classification | 227 045 | 279 635 | 281 127 | 255 509 | 306 144 | 306 144 | 278 192 | 292 231 | 314 411 |

The Administration Programme expenditure increased from R227 million in 2021/22 to R281.1 million in 2023/24, this increase was driven by expenditures on the refresh of computer equipment , community outreach programmes, marketing and media, staff development (including bursaries), fleet management and property payments. In general, expenditures emanating from this Programme relate to the centralised administrative functions to achieve better expenditure control and efficiency gains within the department. Such centralised functions relate to human resources services for training and development; bursaries; provision for the internship programme and payroll-related expenditure such as performance bonuses. Centralised functions also relate to operations such as office automation and labour-saving devices, various operating lease contracts, property payments; provision for audit costs; and other operational costs. Expenditure estimates decrease from R306.1 million in 2024/25 to R278.1 million in 2025/26; R292,2 million in 2026/27 and amount to R314.4 million in 2027/28.

Actual expenditure on compensation of employees averaged R159.7 million over the three audited outcomes financial years. Expenditure estimates on compensation of employees average R192.2 million over the 2025 MTEF. The budget for compensation of employees caters for filled and vacant posts; includes outlays for the internship programme and other payroll-related expenditures such annual notch progression, housing allowances and employer medical aid contributions. The budget over the MTEF is informed by the planned recruitment drive to fill all funded and critical posts.

Actual expenditure on goods and services increased from R60.3 million in 2021/22 to R112.7 million in 2022/23, with expenditures on tools of trade and the refurbishment of the 7th floor contributing to the increase in actual expenditure in 2022/23. Actual expenditure on goods and services decreased to R109.3 million in 2023/24. Over the 2025 MTEF, expenditure estimates increase from R92.6 million in 2025/26 to R97.8 million in 2026/27 and R102.2 million in the outer year. The main cost drivers in the programme are centralised items namely: operating leases for office automation and labour-saving devices, rental of office building, parking, municipal rates, and taxes; audit fees, bank charges; fleet management, office equipment and office furniture and audit costs.

Provision for transfers and subsidies relating to leave gratuity payments and injury-on-duty annually over the 2025 MTEF is made under the Programme.

PROGRAMME 2: INFORMATION COMMUNICATION TECHNOLOGY SHARED SERVICES

Programme description

Establishment of an ICT e-Government governance structure for the department and the broader GCR as well as building ICT infrastructure, developing applications, promoting ICT skills development and facilitating innovation and research.

Build an enabling ICT infrastructure and platform for common GCR e-Services according to a standardised approach for a connected GCR government.

Promotion of the usage of e-Government services by citizens, businesses and government entities through transformation and incentive programmes. Conclusion of private and public partnerships and the implementation of incubation and innovation programmes.

Programme objectives

The objective of the Department of e-Government is to focus on modernising public service through implementing the pillars to ensure achievement of the following outcomes

- Modernised ICT infrastructure and connectivity
- Digital Platform, e-services and applications
- Provincial ICT oversight and governance
- ICT solutions advocacy, facilitation and communications
- Gauteng as a hub of 4th Industrial Revolution skills

TABLE 13.8: SUMMARY OF PAYMENTS AND ESTIMATES BY PROGRAMME: INFORMATION COMMUNICATION TECHNOLOGY (ICT) SHARED SERVICES

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | S | |
|--|-----------|-----------|-----------|-----------------------|------------------------|------------------|-----------|-----------|-----------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| 1. Applications | 221 635 | 187 783 | 174 283 | 174 613 | 277 762 | 277 762 | 199 478 | 184 716 | 212 588 |
| 2. Operations | 785 336 | 955 934 | 1 039 349 | 953 914 | 1 016 713 | 1 016 572 | 876 911 | 917 162 | 901 150 |
| 3. Business Alignment | 34 371 | 36 721 | 108 679 | 151 430 | 87 656 | 87 656 | 48 262 | 50 543 | 52 818 |
| 4. Information Communication Technology Programme Support | 1 558 | 2 700 | 2 680 | 3 547 | 3 547 | 3 547 | 585 | 728 | 762 |
| Total payments and estimates | 1 042 900 | 1 183 138 | 1 324 991 | 1 283 504 | 1 385 678 | 1 385 537 | 1 125 236 | 1 153 149 | 1 167 318 |

TABLE 13.9: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: INFORMATION COMMUNICATION TECHNOLOGY (ICT) SHARED SERVICES

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimate | s |
|---|-----------|-----------|-----------|-----------------------|------------------------|------------------|-----------|-------------------|-----------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Current payments | 890 837 | 1 009 300 | 1 251 873 | 1 264 202 | 1 345 676 | 1 274 218 | 1 115 566 | 1 142 735 | 1 157 302 |
| Compensation of employees | 173 838 | 178 639 | 172 781 | 219 771 | 193 495 | 193 495 | 180 069 | 190 098 | 198 653 |
| Goods and services | 716 999 | 830 661 | 1 079 092 | 1 044 431 | 1 152 181 | 1 080 723 | 935 497 | 952 637 | 958 649 |
| Interest and rent on land | | | | | | | | | |
| Transfers and subsidies to: | 23 531 | 23 797 | 23 300 | 19 302 | 1 426 | 1 285 | 9 670 | 10 414 | 10 016 |
| Higher education institutions | 22 800 | 22 800 | 22 800 | 19 152 | | | 9 514 | 10 251 | 9 846 |
| Households | 731 | 997 | 500 | 150 | 1 426 | 1 285 | 156 | 163 | 170 |
| Payments for capital assets | 128 532 | 150 021 | 49 818 | | 38 576 | 110 034 | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 59 403 | 149 066 | 49 818 | | 14 019 | 82 395 | | | |
| Software and other intangible assets | 69 129 | 955 | | | 24 557 | 27 639 | | | |
| Payments for financial assets | | 20 | | | | | | | |
| Total economic classification | 1 042 900 | 1 183 138 | 1 324 991 | 1 283 504 | 1 385 678 | 1 385 537 | 1 125 236 | 1 153 149 | 1 167 318 |

Actual expenditure increased from R1.0 billion in 2021/22 to R1.3 billion in 2023/24. The increase in expenditure was driven by the following factors under Programme 2 under the Gauteng Provincial Network project:

- E-Gov's outstanding invoices for the 4th quarter and bulk equipment procurement
- Payments for rollout of WAN/LAN on sites commissioned by other GPG departments and bulk equipment procurement for GDOH & GDE
- Dollar-dominated payment during the 4th quarter for Microsoft's Mint Management Technologies Smart Support

This programme constitutes the core of the department's mandate. The funding over the 2025 MTEF is dedicated to the implementation of the following critical components of the GPG Digital Ecosystem: common platform citizen-facing services, GPG common platform back-end, GPG 4IR Strategy, e-Waste Management Strategy, ICT infrastructure and connectivity through the GPG's GPN project.

The implementation of the resolution of the Gauteng Provincial Executive Council to centralise funds for the common ICT, the Gauteng Department of e-Government and provincial departments was completed in 2022/23, which saw the centralising funds for specific functions, that is WAN/ LAN connectivity and Data Centre services, within the Gauteng Department of e-Government during the provincial 2022 MTEF budget.

Over the seven-year period under review, the actual expenditure on compensation of employees decreases from actual expenditure amounting to R173.8 million in 2021/22 to R172.7 million in 2023/24. Expenditure estimates increase from R180 million in 2025/26 to R198.6 million in 2027/28. The expenditure estimates reflect the continued drive to fill funded and critical posts to support the department's mandate of championing the modernisation of government in Gauteng to roll out broadband; drive the implementation of the GPG's 4IR Strategy and the implementation of the e-Waste Strategy.

The expenditure estimates for goods and services average R948.8 million over the 2025 MTEF, a decrease from the adjusted appropriation amounting to R1.15 billion in 2024/25 as a result of cuts in equitable share allocations over the 2025 MTEF; in addition, the funding for both the expansion of Wi-Fi hotspots and the rollout of CCTV cameras decreases in the two outer years of the 2024 MTEF.

Pursuant to the realisation of the elevated priorities, funding was provided over the 2025 MTEF as shown in the Table below:

| Project description | 2025/26 | 2026/27 | 2027/28 |
|---|---------|---------|---------|
| | R'000 | R'000 | R'000 |
| Expansion of Wi-Fi Hotspots in all Townships (based on 300 sites projected) | 11 600 | 12 122 | 12 122 |
| Installation of CCTV Cameras in TISH areas within Gauteng | 25 000 | 21 350 | 16 350 |
| TOTAL | 36 600 | 33 472 | 28 472 |

Funds are also allocated to the common platform back-end. This relates to the enterprise architecture; data management; authentication; content management; integration; business processes; GPG departmental back-end systems; HR capacity; QA & DAV Centre testing; maintenance, development, and expansion. In relation to ICT, infrastructure funds are allocated for fully managed data centres; cyber security; data recovery; delivery channels and the security operations centre. Funds are also allocated for GPN for LAN, WAN and VOIP. The regular operational requirements funded in this programme include licence maintenance and support, email security and archiving solutions.

Provision is made for funding of collaborative initiatives with prospective institutions of higher learning under transfers and subsidies.

SERVICE DELIVERY MEASURES

PROGRAMME 2: INFORMATION COMMUNICATION TECHNOLOGY SERVICES SHARED SERVICES

| | Estimated performance | Μ | edium-term estimates | |
|--|-----------------------|---------|----------------------|---------|
| Programme performance measures | 2024/25 | 2025/26 | 2026/27 | 2027/28 |
| Number of sites provided with WAN | 160 | 160 | 170 | 200 |
| Number of sites provided with LAN | 120 | 120 | 120 | 150 |
| Number of sites provided with voice over internet protocol (VOIP) | 100 | 100 | 120 | 150 |
| Number of sites provided with Wi-Fi | 150 | 150 | 150 | 180 |
| Number of Core Nodes upgraded | 2 | | | |
| Number of CCTVs cameras accessed through partnerships | 6 399 | 6 399 | 6 399 | 6 399 |
| Number of CCTV cameras deployed | 500 | 500 | 500 | 500 |
| Number of e-services developed | 15 | 15 | 15 | 15 |
| Number of e-services tested | 20 | 20 | 20 | 20 |
| Number of Open Data Sets Published | 10 | 10 | 10 | 10 |
| Number of Data Analytics Projects executed | 8 | 8 | 8 | 8 |
| Number of e-panic buttons deployed | 40 000 | - | - | - |
| Number of e-panic buttons downloaded | 15 000 | 15 000 | 15 000 | 15 000 |
| Number of ICT standards reviewed | 3 | 3 | 3 | 3 |
| Number of ICT Life Cycle roadmaps reviewed | 2 | 2 | 2 | 2 |
| Number of ICT policies reviewed | 3 | 3 | 3 | 3 |
| Number of awareness campaigns conducted on digital services | 16 | 17 | 18 | 18 |
| Number of community and stakeholder liaison visits undertaken | 5 | 5 | 5 | 5 |
| Number of primary research studies conducted | 8 | 10 | 12 | 14 |
| Number of desktop research studies conducted | 5 | 5 | 7 | 8 |
| Number of previously disadvantaged ICT entrepreneurs supported | 200 | 200 | 200 | 200 |
| Number of GPG staff trained on an online platform | 7 700 | 7 700 | 8 000 | 9 000 |
| Number of youths benefiting from ICT skills development programme (Action Lab Programme) | 12 000 | 14 000 | 16 000 | 18 000 |

PROGRAMME 3: HUMAN RESOURCE SERVICES

Programme description

To modernise HR business processes within the GPG through provisioning of ICT systems, promoting their optimal utilisation and producing analytical HR information useful for purposes of decision-making.

Programme objectives

To optimise, digitise and promote business processes related to Human Resource Services to enable efficient decision-making.

TABLE 13.10: SUMMARY OF PAYMENTS AND ESTIMATES BY PROGRAMME: HUMAN RESOURCE SERVICES

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | lium-term estimate | S |
|-----------------------------------|---------|---------|---------|-----------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| 1. HR Chief Dir Support | 2 849 | 2 887 | 3 700 | 3 014 | 3 014 | 3 014 | 3 065 | 3 203 | 3 347 |
| 2. HR Administration Cluster 1 | 27 810 | 27 962 | 31 933 | 31 186 | 31 080 | 31 179 | 29 716 | 31 216 | 32 620 |
| 3. HR Administration Cluster 2 | 23 052 | 24 378 | 27 692 | 26 492 | 26 720 | 26 861 | 27 851 | 29 271 | 30 589 |
| 4. HR Information Management | 5 928 | 6 493 | 7 000 | 7 093 | 7 093 | 7 093 | 7 845 | 8 198 | 8 567 |
| 5. Payroll Services | 29 815 | 30 410 | 33 737 | 32 566 | 32 566 | 32 566 | 34 944 | 36 562 | 38 207 |
| 6. Debt Administration | 25 186 | 25 768 | 25 993 | 28 940 | 28 840 | 28 841 | 28 027 | 29 425 | 30 750 |
| 7. Injury On Duty | 9 021 | 9 164 | 10 017 | 9 610 | 9 588 | 9 488 | 6 704 | 7 049 | 7 366 |
| Total payments and estimates | 123 661 | 127 062 | 140 072 | 138 901 | 138 901 | 139 042 | 138 152 | 144 924 | 151 446 |

TABLE 13.11: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HUMAN RESOURCES SERVICES

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | lium-term estimate | S |
|----------------------------------|---------|---------|---------|-----------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Current payments | 122 797 | 125 072 | 139 416 | 138 451 | 138 194 | 138 194 | 137 683 | 144 434 | 150 935 |
| Compensation of employees | 122 525 | 124 731 | 138 265 | 137 833 | 137 576 | 137 576 | 137 077 | 143 791 | 150 262 |
| Goods and services | 272 | 341 | 1 151 | 618 | 618 | 618 | 606 | 643 | 673 |
| Interest and rent on land | | | | | | | | | |
| Transfers and subsidies to: | 864 | 1 975 | 656 | 450 | 707 | 848 | 469 | 490 | 511 |
| Households | 864 | 1 975 | 656 | 450 | 707 | 848 | 469 | 490 | 511 |
| Payments for capital assets | | | | | | | | | |
| Machinery and equipment | | | | | | | | | |
| Payments for financial assets | | 15 | | | | | | | |
| Total economic classification | 123 661 | 127 062 | 140 072 | 138 901 | 138 901 | 139 042 | 138 152 | 144 924 | 151 446 |

The Human Resource Services Programme is responsible for the processing of mandates for the GPG departments, which include human resources terminations, leave pay, pension withdrawals and senior management services. Actual expenditure increased from R123.6 million in 2021/22 to R140.0 million in 2023/24. The expenditure was driven by personnel costs, which accounted for 99 per cent of the budget. Spending reflects the programme's objective of promoting services related to human resource management and administration and modernising HR processes in the GPG. The HRS programme's expenditure estimates amount to R138.1 million, R144.9 million and R151.4 million over the 2025 MTEF, respectively. The revised estimates for the 2024/25 financial year amount to R138.9 million.

Expenditure on compensation of employees increased from R122.5 million in 2021/22 to R138.2 million in 2023/24. Personnel expenditure provides for the annual payroll expenses including projected annual CPI adjustments for housing allowances, medical aid, and other personnel-related expenditure such as annual notch progression for qualifying officials. The budget for compensation of employees increases from R137.0 million in 2025/26 to R150.2 million in 2027/28.

Expenditure on goods and services increased from R272 000 in 2021/22 to 1.15 million in 2023/24. The main expenditure drivers under the programme comprise of the debt management solution and the operations of Maponya Mall Thusong Centre. The MTEF expenditure estimates decrease from an actual level of R1.15 million in 2023/24 to a revised estimated of R618 000 in 2024/25, further decreasing to R606 000 in 2025/26 and then increasing to R643 000 in 2026/27 and R673 000 in the outer year.

Provision is made for transfers and subsidies at an average of R490 000 over the MTEF period.

SERVICE DELIVERY MEASURES

PROGRAMME 3 : HUMAN RESOURCE SERVICES

| | Estimated performance | Λ | ledium-term estimate | S |
|---|-----------------------|---------|----------------------|---------|
| Programme performance measures | 2024/25 | 2025/26 | 2026/27 | 2027/28 |
| Number of advocacy workshops conducted in GPG departments and entities on Employee Self Service (ESS) module (s) | 12 | 12 | 12 | 12 |
| Number of GPG departments and entities with ESS module roll out | 10 | 10 | 10 | 10 |
| Number of GPG departments and entities trained on online ESS module(s) | 10 | 10 | 10 | 10 |

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9. OTHER PROGRAMME INFORMATION

9.1 Personnel numbers and costs

TABLE 13.12: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS BY COMPONENT: E-GOVERNMENT

| | | | Actual | ler | | | | Revised estimate | estimate | | | Medi | Medium-term expenditure estimate | nditure estim | ate | | Average annual growth over MTEF | ual growth ov | ver MTEF |
|---|----------------------|---------|----------------------|---------|-----------------------|---------|-----------------|------------------|----------------------|---------|-----------------------|---------|----------------------------------|---------------|----------------------|---------|---------------------------------|-------------------------|------------------------|
| | 2021/22 | 122 | 2022/23 | /23 | 2023/24 | 24 | | 2024/25 | 4/25 | | 2025/26 | 126 | 2026/27 | 27 | 2027/28 | 28 | 202 | 2024/25 - 2027/28 | |
| R thousands | Personnel numbers | Costs | Personnel numbers | Costs | Personnel numbers1 | Costs | Filled posts | Additional posts | Personnel numbers | Costs | Personnel numbers1 | Costs | Personnel numbers1 | Costs | Personnel numbers | Costs | Personnel growth rate | Costs growth rate | % Costs of Total |
| Salary level | | | | | | | | | | | | | | | | | | | |
| 1 – 6 | 396 | 106 710 | 395 | 131 693 | 394 | 140 826 | 397 | | 397 | 154 766 | 345 | 135 392 | 316 | 140 654 | 316 | 149 898 | (1)% | (1)% | 28% |
| 7 – 10 | 254 | 140 177 | 254 | 154 625 | 254 | 141 011 | 255 | | 255 | 152 739 | 262 | 178 279 | 259 | 186 549 | 259 | 196 837 | 1% | %6 | 34% |
| 11 – 12 | 155 | 131 794 | 152 | 124 181 | 153 | 121 814 | 156 | | 156 | 129 683 | 126 | 127 590 | 125 | 134 534 | 125 | 143 228 | %(L) | 3% | 25% |
| 13 – 16 | 47 | 60 187 | 43 | 54 215 | 43 | 59 337 | 45 | | 45 | 61 505 | 39 | 57 527 | 39 | 60 916 | 39 | 65 236 | (2)% | 2% | 12% |
| Other | | 7 614 | | | | 38 954 | | | | 21 865 | | | | | | | %0 | (100)% | 1% |
| Total | 852 | 446 482 | 844 | 464 714 | 844 | 501 942 | 853 | | 853 | 520 558 | 772 | 498 788 | 739 | 522 653 | 739 | 555 199 | (5)% | 2% | 100% |
| Programme | | | | | | | | | | | | | | | | | | | |
| 1. Administration | 328 | 150 119 | 328 | 161 344 | 328 | 167 662 | 337 | | 337 | 189 327 | 335 | 181 642 | 302 | 188 764 | 302 | 206 284 | (4)% | 3% | 37% |
| 2. Information Communication Technology(lct) Shared Services | 258 | 173 838 | 250 | 178 639 | 250 | 172 781 | 250 | | 250 | 193 796 | 203 | 180 069 | 203 | 190 098 | 203 | 198 653 | %(1)% | 1% | 36% |
| Human Resources Services | .s 266 | 122 525 | 266 | 124 731 | 266 | 138 265 | 266 | | 266 | 137 435 | 234 | 137 077 | 234 | 143 791 | 234 | 150 262 | (4)% | 3% | 27% |
| Direct charges | | | | | | | | | | | | | | | | | %0 | %0 | %0 |
| Total | 852 | 446 482 | 844 | 464 714 | 844 | 478 708 | 853 | | 853 | 520 558 | 772 | 498 788 | 739 | 522 653 | 739 | 555 199 | (2)% | 2% | 100% |

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The staff establishment grew from 852 in 2023/24 to 863 in 2024/25 due to organisational changes. Due to the inclusion of contract employees in 2023, including those whose contracts were terminated in 2024, the total headcount decreased from 810 as of March 2023 to 757 as of March 2024. There were 252 junior management employees in 2023/24 compared to 262 in 2022/23. The number of middle management staff members stayed constant at 134 in 2023/24.

administration, and the review of the organisational structure is currently underway, the proposed organisational structure will ensure that the department's requirements for specialised skilled ICT professionals to carry out its mandate of building an enabling infrastructure for connected GCR government is met. The department will prioritise the filling of vacancies in its The department has been operating with an interim organisational structure that is unresponsive to the needs and services of the province. The department has entered the 7th interim structure to capacitate core critical functions. The budget over the MTEF is informed by the planned recruitment drive to fill all funded and critical posts over the MTEF.

9.2 Training

The Department's developmental programmes include, though not limited to, internships, traineeships and learnership programmes. The department endeavours to be excellent in the provision of service delivery to the public. Personal Development Plans concluded during Performance Contracting are key towards the identification of skills and training needs in the organisation.

The department continues to identify the skills gaps that need developed through a skills audit which is aimed at allowing the organisation's competitive edge within the industry of ICT infrastructure, automation, and "e" Services. In its commitment towards skills and career development, the Gauteng Department of e-Government has subjected all its members of Senior Management Services to the audit.

The department aims to implement skills and career development, with the core business of the department in sight. Furthermore, the employment of youth into 'Developmental programmes' is crucial for the organisation's sustainable existence as a key government stakeholder for ICT Services provision.

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | lium-term estimate | S |
|---|---------|---------|---------|-----------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Number of staff | 852 | 844 | 844 | 853 | 853 | 853 | 772 | 739 | 739 |
| Number of personnel trained | 751 | 751 | 751 | 751 | 751 | 751 | 751 | 751 | 751 |
| of which | | | | | | | | | |
| Male | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 |
| Female | 431 | 431 | 431 | 431 | 431 | 431 | 431 | 431 | 431 |
| Number of training opportunities | 1 173 | 1 173 | 1 173 | 1 173 | 1 173 | 1 173 | 1 173 | 1 173 | 1 173 |
| of which | | | | | | | | | |
| Tertiary | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 |
| Workshops | 132 | 132 | 132 | 132 | 132 | 132 | 132 | 132 | 132 |
| Seminars | 66 | 66 | 66 | 66 | 66 | 66 | 66 | 66 | 66 |
| Other | 550 | 550 | 550 | 550 | 550 | 550 | 550 | 550 | 550 |
| Number of bursaries offered | 94 | 94 | 94 | 94 | 94 | 94 | 94 | 94 | 94 |
| Number of interns appointed | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| Number of learnerships appointed | 55 | 55 | 55 | 55 | 55 | 55 | 55 | 55 | 55 |
| Number of days spent on training | | | | | | | | | |
| Payments on training by programme | | | | | | | | | |
| 1. Administration | 2 268 | 3 260 | 3 149 | 2 630 | 2 364 | 2 364 | 2 640 | 2 640 | 2 759 |
| 2. Information Communication Technology(Ict) Shared Services | 2 714 | 3 487 | 4 732 | 2 466 | 2 344 | 2 020 | 2 418 | 2 616 | 2 736 |
| 3. Human Resources Services | | | | | | | | | |
| Total payments on training | 4 982 | 6 747 | 7 881 | 5 096 | 4 708 | 4 384 | 5 058 | 5 256 | 5 495 |

TABLE 13.13: INFORMATION ON TRAINING: E-GOVERNMENT

The Department of e-Government embraces the culture of organisational learning through facilitation of development initiatives for all staff, not only those who are post matric graduates but also those who require development above the General Education band. This has been a journey taken with two of the primary stakeholders, the National School of Government and Gauteng City Region, for skills development in the public service.

9.3 Reconciliation of structural changes

Table 13.14 : Reconciliation of structural changes: E-Government

| 2024/25 | | 2025/26 | |
|------------|-------|---|-----------|
| Programmes | R'000 | Programmes | R'000 |
| | | 1. Administration | 278 192 |
| | | 1. Office Of The HoD | 9 852 |
| | | 2. Risk Management | 3 377 |
| | | 3. Office Of The CFO | 70 570 |
| | | 4. Corporate Services | 183 859 |
| | | 4. Office Of The Mec | 10 534 |
| | | 2. Information Communication Technology(Ict) Shared Services | 1 125 236 |
| | | 1. Applications | 199 478 |
| | | 2. Operations | 876 911 |
| | | 3. Business Alignment | 48 262 |
| | | 4. Information Communication Technology Programme Support | 585 |
| | | 3. Human Resources Services | 138 152 |
| | | 1. Hr Chief Dir Support | 3 065 |
| | | 2. Hr Administration Cluster 1 | 29 716 |
| | | 3. Hr Administration Cluster 2 | 27 851 |
| | | 4. Hr Information Management | 7 845 |
| | | 5. Payroll Services | 34 944 |
| | | 6. Debt Administration | 28 027 |
| | | 7. Injury On Duty | 6 704 |
| | | | 1 541 580 |

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ANNEXURE TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

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TABLE 13.15: SPECIFICATION OF RECEIPTS: E-GOVERNMENT

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimate | S |
|--|---------|---------|---------|-----------------------|------------------------|------------------|---------|-------------------|---------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Tax receipts | | | | | | | | | |
| Sales of goods and services other than capital assets | 488 | 497 | 501 | 784 | 784 | 502 | 819 | 857 | 89 |
| Sale of goods and services produced by department (excluding capital assets) | 488 | 497 | 501 | 784 | 784 | 502 | 819 | 857 | 89 |
| Sales by market | 100 | | | | | 002 | 017 | | |
| establishments | 488 | 497 | 501 | 784 | 784 | 502 | 819 | 857 | 89 |
| Transfers received from: | | | | | | | | | |
| Fines, penalties and forfeits | | 27 | 76 | | | | | | |
| Interest, dividends and rent on land | 4 | 3 | 1 | 17 | 17 | 17 | 18 | 19 | 2 |
| Interest | 4 | 3 | 1 | 17 | 17 | 17 | 18 | 19 | 2 |
| Sales of capital assets | | | | | | 81 | | | |
| Land and sub-soil assets | | | | | | | | | |
| Transactions in financial assets and | | | | | | | | | |
| liabilities | 251 | 510 | 349 | 64 | 64 | 686 | 67 | 70 | ī |
| Total departmental receipts | 743 | 1 037 | 927 | 865 | 865 | 1 286 | 904 | 946 | 98 |

TABLE 13.16: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: E-GOVERNMENT

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimate | s |
|--|-----------|-----------|-----------|-----------------------|------------------------|------------------|-----------|-------------------|--------------------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Current payments | 1 224 151 | 1 408 459 | 1 668 350 | 1 657 978 | 1 776 200 | 1 704 742 | 1 527 572 | 1 573 769 | 1 616 764 |
| Compensation of employees | 446 482 | 464 714 | 478 708 | 544 688 | 520 558 | 520 558 | 498 788 | 522 653 | 555 199 |
| Salaries and wages | 387 975 | 402 810 | 413 670 | 473 045 | 448 332 | 447 962 | 422 816 | 442 328 | 471 261 |
| Social contributions | 58 507 | 61 904 | 65 038 | 71 643 | 72 226 | 72 596 | 75 972 | 80 325 | 83 938 |
| Goods and services | 777 669 | 943 745 | 1 189 642 | 1 113 290 | 1 255 642 | 1 184 184 | 1 028 784 | 1 051 116 | 1 061 565 |
| Administrative fees | 608 | 9 | | 5 | 1 | 1 | 1 | 1 | 1 |
| Advertising | 6 787 | 7 728 | 9 696 | 3 242 | 5 820 | 5 820 | 3 214 | 3 250 | 3 397 |
| Minor assets | 193 | 443 | 437 | 4 684 | 655 | 655 | 3 140 | 3 620 | 3 784 |
| Audit costs: External | 6 212 | 6 552 | 7 879 | 7 500 | 8 100 | 8 100 | 6 600 | 6 700 | 7 002 |
| Bursaries: Employees | 2 800 | 4 501 | 3 967 | 2 700 | 2 889 | 2 889 | 2 600 | 2 800 | 2 926 |
| Catering: Departmental activities | 925 | 1 434 | 1 118 | 500 | 839 | 905 | 200 | 200 | 210 |
| Communication (G&S) | 6 973 | 14 562 | 79 225 | 36 968 | 93 628 | 93 628 | 87 705 | 90 314 | 93 201 |
| Computer services | 710 598 | 822 813 | 1 011 538 | 961 991 | 1 031 684 | 971 731 | 831 348 | 846 093 | 850 097 |
| Consultants: Business and advisory services | 2 007 | 2 298 | 3 085 | 770 | 1 859 | 1 811 | 1 937 | 1 946 | 2 033 |
| Science and technological services | | | | | | | | | |
| Contractors | 4 168 | 2 923 | 3 642 | 3 275 | 11 621 | 15 880 | 3 575 | 3 578 | 3 74 |
| Fleet services (including government motor transport) | 3 180 | 5 119 | 7 444 | 6 200 | 18 690 | 18 690 | 17 306 | 18 095 | 18 90 [,] |
| Consumable supplies | 1 875 | 818 | 5 502 | 265 570 | 1 595 | 2 396 | 295 | 295 | 30 |

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimate | S |
|--|-----------|-----------|-----------|-----------------------|---------------------------|---------------------|-----------|-------------------|----------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Consumables: Stationery, printing and office supplies | 2 204 | 3 487 | 6 303 | 2 550 | 2 380 | 2 380 | 2 050 | 2 050 | 2 14 |
| Operating leases | 5 959 | 5 935 | 5 825 | 9 254 | 4 492 | 3 372 | 8 588 | 8 765 | 8 99 |
| Rental and hiring | 4 | | | | | | | | |
| Transport provided: Departmental activity | | | | | | | | | |
| Travel and subsistence | 55 | 1 739 | 2 126 | 89 | 804 | 817 | 490 | 490 | 51 |
| Training and development | 4 982 | 6 747 | 7 881 | 5 096 | 4 708 | 4 384 | 5 058 | 5 256 | 5 49 |
| Operating payments | 1 410 | 1 294 | 2 416 | 51 698 | 41 546 | 25 830 | 31 648 | 33 030 | 33 06 |
| Venues and facilities | 1 732 | 6 118 | 12 204 | 2 230 | 4 150 | 4 395 | 2 440 | 2 440 | 2 55 |
| Transfers and subsidies | 25 339 | 26 404 | 24 513 | 19 936 | 3 218 | 3 218 | 10 556 | 11 340 | 10 98 |
| Departmental agencies and accounts | | | | | | | | | |
| Provide list of entities receiving transfers | | | | | | | | | |
| Higher education institutions | 22 800 | 22 800 | 22 800 | 19 152 | | | 9 514 | 10 251 | 9 84 |
| Households | 2 539 | 3 604 | 1 713 | 784 | 3 218 | 3 218 | 1 042 | 1 089 | 1 13 |
| Social benefits | 2 539 | 3 604 | 1 713 | 784 | 3 218 | 3 218 | 1 042 | 1 089 | 1 13 |
| Other transfers to households | | | | | | | | | |
| Payments for capital assets | 144 116 | 154 700 | 53 107 | | 51 305 | 122 763 | 3 452 | 5 195 | 5 42 |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 74 696 | 153 745 | 53 107 | | 26 748 | 95 124 | 3 452 | 5 195 | 5 42 |
| Transport equipment | | | | | | | | | |
| Other machinery and equipment | 74 696 | 153 745 | 53 107 | | 26 748 | 95 124 | 3 452 | 5 195 | 5 42 |
| Software and other intangible assets | 69 420 | 955 | | | 24 557 | 27 639 | | | |
| Payments for financial assets | | 272 | 220 | | | | | | |
| Total economic classification | 1 393 606 | 1 589 835 | 1 746 190 | 1 677 914 | 1 830 723 | 1 830 723 | 1 541 580 | 1 590 304 | 1 633 17 |

| Total economic | | | | | | | | |
|--------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | | | | | | | |
| classification 1 393 606 | 1 589 835 | 1 746 190 | 1 677 914 | 1 830 723 | 1 830 723 | 1 541 580 | 1 590 304 | 1 633 175 |

TABLE 13.17: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Medium-term estimates | | |
|------------------------------|---------|---------|---------|-----------------------|------------------------|------------------|-----------------------|---------|---------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Current payments | 210 517 | 274 087 | 277 061 | 255 325 | 292 330 | 292 330 | 274 323 | 286 600 | 308 527 |
| Compensation of employees | 150 119 | 161 344 | 167 662 | 187 084 | 189 487 | 189 487 | 181 642 | 188 764 | 206 284 |
| Salaries and wages | 129 298 | 138 782 | 143 256 | 160 548 | 162 368 | 162 349 | 152 517 | 157 982 | 174 117 |
| Social contributions | 20 821 | 22 562 | 24 406 | 26 536 | 27 119 | 27 138 | 29 125 | 30 782 | 32 167 |
| Goods and services | 60 398 | 112 743 | 109 399 | 68 241 | 102 843 | 102 843 | 92 681 | 97 836 | 102 243 |
| Administrative fees | 608 | 9 | | 5 | 1 | 1 | 1 | 1 | 1 |
| Advertising | 6 787 | 6 863 | 9 553 | 571 | 5 714 | 5 714 | 3 080 | 3 080 | 3 219 |

| Dthousand | 2021/22 | Outcome | 2022/24 | Main appropriation | Adjusted appropriation | Revised estimate | | ium-term estimate | s 2027/28 |
|--|----------------|--------------|----------------|-----------------------|---------------------------|---------------------|---------------|-------------------|--------------|
| R thousand Minor assets | 2021/22 193 | 2022/23 | 2023/24 247 | 3 599 | 2024/25 | 20 | 2025/26 | 2026/27 500 | 2027/28 |
| Audit costs: | 193 | 23 | 247 | 5 399 | 20 | 20 | 500 | 500 | 52 |
| External Bursaries: | 6 212 | 6 552 | 7 879 | 7 500 | 8 100 | 8 100 | 6 600 | 6 700 | 7 00 |
| Employees Catering: | 2 800 | 4 501 | 3 967 | 2 700 | 2 889 | 2 889 | 2 600 | 2 800 | 2 92 |
| Departmental activities | 208 | 1 195 | 352 | 500 | 719 | 719 | 200 | 200 | 21 |
| Communication (G&S) | 6 973 | 14 562 | 23 348 | 11 968 | 28 628 | 28 628 | 22 705 | 25 314 | 26 45 |
| Computer services | 668 | 514 | | 100 | 700 | 750 | 100 | 100 | 1(|
| Consultants: Business and advisory services | 2 007 | 2 298 | 3 085 | 770 | 1 859 | 1 811 | 1 937 | 1 946 | 2 03 |
| Science and technological services | | | | | | | | | |
| Contractors | 4 168 | 2 923 | 2 803 | 3 220 | 3 215 | 3 213 | 3 520 | 3 520 | 3 67 |
| Fleet services (including government | | | | | | | | | |
| motor transport) Consumable supplies | 3 180 1 615 | 5 119 697 | 7 444 528 | 6 200 265 | 18 690 475 | 18 690 475 | 17 306 295 | 18 095 295 | 18 90 30 |
| Consumables: Stationery, | 1015 | 097 | 528 | 205 | 475 | 475 | 295 | 295 | 3(|
| printing and office supplies | 2 204 | 3 487 | 6 303 | 2 550 | 2 380 | 2 380 | 2 050 | 2 050 | 21 |
| Operating leases Rental and hiring | 3 596 4 | 3 321 | 5 699 | 5 610 | 848 | 1 018 | 4 802 | 4 800 | 5 0 |
| Transport provided: Departmental activity | - | | | | | | | | |
| Travel and subsistence | 55 | 1 739 | 2 126 | 89 | 604 | 604 | 290 | 290 | 30 |
| Training and development | 2 268 | 3 260 | 3 149 | 2 630 | 2 364 | 2 364 | 2 640 | 2 640 | 2 75 |
| Operating payments Venues and | 1 346 | 1 239 | 2 383 | 1 665 | 1 709 | 1 709 | 1 615 | 1 615 | 1 68 |
| facilities | 1 376 | 6 118 | 11 254 | 2 230 | 4 150 | 4 150 | 2 440 | 2 440 | 2 5 |
| Transfers and subsidies | 944 | 632 | 557 | 184 | 1 085 | 1 085 | 417 | 436 | 45 |
| Departmental agencies and accounts | | | | | | | | | |
| Provide list of entities receiving transfers | | | | | | | | | |
| Households | 944 | 632 | 557 | 184 | 1 085 | 1 085 | 417 | 436 | 45 |
| Social benefits Other transfers to | 944 | 632 | 557 | 184 | 1 085 | 1 085 | 417 | 436 | 45 |
| households Payments for capital assets | 15 584 | 4 679 | 3 289 | | 12 729 | 12 729 | 3 452 | 5 195 | 5 42 |
| Machinery and equipment | 15 293 | 4 679 | 3 289 | | 12 729 | 12 729 | 3 452 | 5 195 | 5 42 |
| Transport equipment | | | | | | | | | |
| Other machinery and equipment | 15 293 | 4 679 | 3 289 | | 12 729 | 12 729 | 3 452 | 5 195 | 5 42 |
| Software and other intangible assets | 291 | | | | | | | | |
| Payments for financial assets | | 237 | 220 | | | | | | |
| Total economic classification | 227 045 | 279 635 | 281 127 | 255 509 | 306 144 | 306 144 | 278 192 | 292 231 | 314 41 |

| TABLE 13.18: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: II | FORMATION COMMUNICATION TECHNOLOGY (ICT) SHARED SERVICES |
|--|--|
| | |

| | ND ESTIMATES BY ECONOMIC CLASSIFICATION: IN Outcome | | | Main appropriation | Adjusted appropriation | Revised estimate | Medium-term estimates | | |
|--|--|-----------|-----------|-----------------------|---------------------------|---------------------|-----------------------|-----------|----------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Current payments | 890 837 | 1 009 300 | 1 251 873 | 1 264 202 | 1 345 676 | 1 274 218 | 1 115 566 | 1 142 735 | 1 157 30 |
| Compensation of employees | 173 838 | 178 639 | 172 781 | 219 771 | 193 495 | 193 495 | 180 069 | 190 098 | 198 65 |
| Salaries and wages | 154 102 | 157 914 | 152 380 | 197 253 | 170 977 | 170 977 | 157 184 | 165 954 | 173 42 |
| Social contributions | 19 736 | 20 725 | 20 401 | 22 518 | 22 518 | 22 518 | 22 885 | 24 144 | 25 23 |
| Goods and services | 716 999 | 830 661 | 1 079 092 | 1 044 431 | 1 152 181 | 1 080 723 | 935 497 | 952 637 | 958 64 |
| Administrative fees | | | | | | | | | |
| Minor assets Catering: Departmental | | 420 | 190 | 1 085 | 635 | 635 | 2 640 | 3 120 | 3 26 |
| activities Communication | 717 | 239 | 766 | | 120 | 186 | | | |
| (G&S) Computer | | | 55 877 | 25 000 | 65 000 | 65 000 | 65 000 | 65 000 | 66 74 |
| services Consultants: Business and advisory services | 709 930 | 822 299 | 1 011 538 | 961 716 | 1 030 809 | 970 806 | 831 077 | 845 811 | 849 80 |
| Contractors | | | 839 | 55 | 8 406 | 12 667 | 55 | 58 | 6 |
| Consumable supplies Consumables: Stationery, printing and office supplies | 260 | 121 | 4 974 | | 1 120 | 1 921 | | | |
| Operating leases | 2 154 | 2 365 | | 3 304 | 3 304 | 2 014 | 3 452 | 3 611 | 3 61 |
| Rental and hiring Transport provided: Departmental activity | | | | | | | | | |
| Travel and subsistence | | | | | 200 | 213 | 200 | 200 | 20 |
| Training and development Operating | 2 714 | 3 487 | 4 732 | 2 466 | 2 344 | 2 020 | 2 418 | 2 616 | 2 73 |
| payments | 64 | 55 | 33 | 50 033 | 39 837 | 24 121 | 30 033 | 31 415 | 31 38 |
| Transfers and subsidies | 23 531 | 23 797 | 23 300 | 19 302 | 1 426 | 1 285 | 9 670 | 10 414 | 10 01 |
| Higher education institutions | 22 800 | 22 800 | 22 800 | 19 152 | | | 9 514 | 10 251 | 9 84 |
| Households | 731 | 997 | 500 | 150 | 1 426 | 1 285 | 156 | 163 | 17 |
| Social benefits | 731 | 997 | 500 | 150 | 1 426 | 1 285 | 156 | 163 | 17 |
| Payments for capital assets | 128 532 | 150 021 | 49 818 | | 38 576 | 110 034 | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 59 403 | 149 066 | 49 818 | | 14 019 | 82 395 | | | |
| Transport equipment | | | | | | | | | |
| Other machinery and equipment | 59 403 | 149 066 | 49 818 | | 14 019 | 82 395 | | | |
| Software and other intangible assets | 69 129 | 955 | | | 24 557 | 27 639 | | | |
| Payments for financial assets | | 20 | | | | | | | |
| Total economic classification | 1 042 900 | 1 183 138 | 1 324 991 | 1 283 504 | 1 385 678 | 1 385 537 | 1 125 236 | 1 153 149 | 1 167 31 |

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| TABLE 13.19: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HUMAN RESOURCES SERVICES |
|--|
| |

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Medium-term estimates | | |
|--|---------|---------|---------|-----------------------|---------------------------|---------------------|-----------------------|---------|---------|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 |
| Current payments | 122 797 | 125 072 | 139 416 | 138 451 | 138 194 | 138 194 | 137 683 | 144 434 | 150 93 |
| Compensation of employees | 122 525 | 124 731 | 138 265 | 137 833 | 137 576 | 137 576 | 137 077 | 143 791 | 150 262 |
| Salaries and wages | 104 575 | 106 114 | 118 034 | 115 244 | 114 987 | 114 636 | 113 115 | 118 392 | 123 72 |
| Social contributions | 17 950 | 18 617 | 20 231 | 22 589 | 22 589 | 22 940 | 23 962 | 25 399 | 26 54 |
| Goods and services | 272 | 341 | 1 151 | 618 | 618 | 618 | 606 | 643 | 673 |
| Administrative fees | | | | | | | | | |
| Advertising | | | | 36 | 36 | 36 | 36 | 38 | 40 |
| Catering: Departmental activities | | | | | | | | | |
| Computer services | | | | 175 | 175 | 175 | 171 | 182 | 19 |
| Contractors | | | | | | | | | |
| Consumables: Stationery, printing and office supplies | | | | | | | | | |
| Operating leases | 209 | 249 | 126 | 340 | 340 | 340 | 334 | 354 | 37 |
| Rental and hiring | | | | | | | | | |
| Training and development | | | | | | | | | |
| Venues and facilities | | | 950 | | | | | | |
| Transfers and subsidies | 864 | 1 975 | 656 | 450 | 707 | 848 | 469 | 490 | 51 |
| Households | 864 | 1 975 | 656 | 450 | 707 | 848 | 469 | 490 | 51 |
| Social benefits | 864 | 1 975 | 656 | 450 | 707 | 848 | 469 | 490 | 51 |
| Other transfers to households | | | | | | | | | |
| Payments for capital assets | | | | | | | | | |
| Machinery and equipment | | | | | | | | | |
| Other machinery and equipment | | | | | | | | | |
| Payments for financial assets | | 15 | | | | | | | |
| Total economic classification | 123 661 | 127 062 | 140 072 | 138 901 | 138 901 | 139 042 | 138 152 | 144 924 | 151 44 |

| | | Outcome | | | Adjusted appropriation | Revised estimate | Medium-term estimates | | | |
|---------------------------------------|-----------|-----------|-----------|-----------|------------------------|------------------|-----------------------|-----------|----------|--|
| R thousand | 2021/22 | 2022/23 | 2023/24 | | 2024/25 | | 2025/26 | 2026/27 | 2027/28 | |
| Ekurhuleni | | | | | | | | | | |
| City of Johannesburg | | | | | | | | | | |
| City of Tshwane | | | | | | | | | | |
| Sedibeng District Municipality | | | | | | | | | | |
| Emfuleni | | | | | | | | | | |
| Midvaal | | | | | | | | | | |
| Lesedi | | | | | | | | | | |
| West Rand District Municipality | | | | | | | | | | |
| Mogale City | | | | | | | | | | |
| Merafong City | | | | | | | | | | |
| Rand West City | | | | | | | | | | |
| District Municipalities | | | | | | | | | | |
| Sedibeng District Municipality | | | | | | | | | | |
| West Rand District Municipality | | | | | | | | | | |
| Unallocated | 1 393 606 | 1 589 835 | 1 746 190 | 1 677 914 | 1 830 723 | 1 830 723 | 1 541 580 | 1 590 304 | 1 633 17 | |
| Total transfers to municipalies | 1 393 606 | 1 589 835 | 1 746 190 | 1 677 914 | 1 830 723 | 1 830 723 | 1 541 580 | 1 590 304 | 1 633 17 | |

TABLE 13.20: SUMMARY OF DEPARTMENTAL PAYMENTS AND ESTIMATES BY DISTRICT AND LOCAL MUNICIPALITY